



known knowns know known known unknowns

> know don't know

There are known knowns. There are things we know that we know. There are known unknowns. That is to say, there are things that we now know we don't know

US Secretary of State Donald Rumsfeld Dept of Defence Briefing This is the 4th industrial revolution and the 2nd renaissance

"people often naively talk about 'the future of work' as some distant point in time... but the future is here, now"

Professor Attila Brungs Vice-Chancellor UTS

## complicated complex complex complex complex sustainability climate change

our ageing population

# complicated complex complex complex complex complex complex complex complex complex suggested reading by David J. Snowden and Mary E. Boone The Harvard Business Review

November 2007

### Singapore in midst This role driving innovation in the public service, Mr Ong has called on civil servants to "think big, start small, act fast". of far-reaching Some observers are hoping to see this sleeducation system in an age of disruption revolution in education

**SHIFT HAPPENS** what kind of university does a new generation need for a changing world, when potentially jobs that will exist in 2030, do not presently exist?

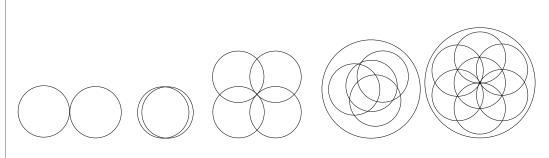
### Singapore in midst around the world. Mr One highlighted the push for lifelong of far-reaching revolution in education

the future of work



transdisciplinarity?

+ what isn't it?



### MULTI DISCIPLINARITY

simply refers to the obtaining of information from two or more disciplines, without either being altered by this interaction CROSS DISCIPLINARITY

is when the aspects of one discipline are imposed on another discipline, such as design -thinking being applied to business, which might alter business, but does not alter design

INTER

ITY DISCIPLINARITY

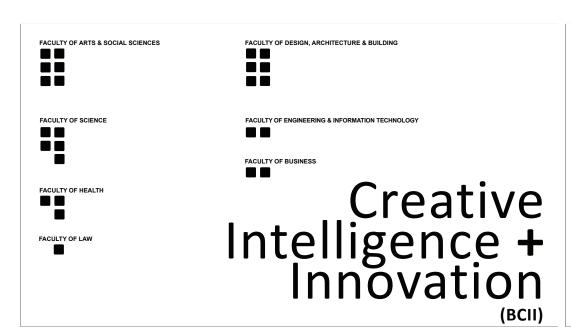
is where several sub-disciplines within a broader disciplinary field co-operate, but with no permanent change to any of them

### TRANS DISCIPLINARITY

however takes this further. It is a more holistic approach. It is not just about the joining up of individual outcomes or the interactions between disciplines, but about integrating these interactions into a new system of thinking, resulting in new outcomes that singular or conjoined disciplines would and could not create

## Creative Intelligence + Innovation

(BCII)



### PM Lee calls for Calling for more design thinking in the reimagining of Singapore, Prime Minister Lee Hsien Loong yesterday design thinking in a "multi-level design problem". On the surface, it looks like an engineering problem, the reimagining he noted. But it is also an economic problem - of setting the right incentives for each stakeholder. Finally, it is a soof Singapore

what will work best, on the whole, for Singapore," he said at a forum at the Singapore University of Technology and

UTS \$‡ "In many industries and countries, the most in-demand occupations or specialties did not exist 10 or even 5 years ago" The Future of Jobs (The World Economic Forum)





### method cards





connecting thinking + learning

### technology + ethics

The internet gave us access to everything, but it also gave everything access to us James Veitch

mistakes + failure

Would you like me to give you a formula for success? It's quite simple, really ... double your rate of failure | Thomas J. Watson Founder of IBM



